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## **Institutional Framework**

## Visionary Leadership - Building Institution For Perpetuity...



#### THE GROUP HOLDING BOARD



GM Rao Group Chairman

- Founder Chairman of the Group
- Actively guiding the group by providing Vision & Strategy



GBS Raju Chairman, Airports

 Previously: Chairman Corporate, International Business & Energy



 Previously: Led bids for Hyd and DEL airports, Chairman Airports, Chairman UI&H



Srinivas Bommidala Chairman, Energy

 Previously: MD DIAL, MD GMR Power & Chairman Airports and UI&H



B V N Rao Chairman, Transportation & Urban Infra

 Previously: Corp Chairman, Chairman Energy

#### INDEPENDENT DIRECTORS

#### **NC Sarabeswaran**

 Ex-RBI's nominee Director on the board of Vysya Bank

#### R S S L N Bhaskarudu

 Ex- MD of Maruti Udyog Limited

#### S Sandilya

- Chairman Eicher Motors
- Board Member Parry's Sugar & Mastek

#### C. R. Muralidharan

• Ex- ED of Bank of Baroda

#### S Rajagopal

 Ex-Chairman & MD of Bank of India, Indian Bank

#### Kameswari Vissa

- CA with 24 yrs of experience
- Board Member: L&T valves, Madura microfin

#### **ADDITIONAL DIRECTOR**

#### **Vikas Deep Gupta**

 Partner - Corporate Finance Group of Piramal Finance Ltd

Group has rotated its Business Chairmen across verticals as a healthy governance practice

# External advisory council ensures highest standards of Governance and Professionalism



# **Group Performance Advisory Council**

- Independent panel comprising eminent industry leaders
- · Quarterly meetings
- Brings Outside in view
- Advises on business strategy and future positioning



#### **Dr Ram Charan**

- · Highly acclaimed business advisor, speaker, and author.
- For 35 years, he's worked with companies like GE, BoA, DuPont, 3M,etc.



#### **M** Damodaran

- Retired IAS, with 30+ experience in financial services and PSUs.
- · Served leadership positions- Chairman SEBI,CMD IDBI Bank, Chairman UTI



#### O P Bhatt

- Former MD & Chairman of SBI, Chairman of Indian Bank's Association.
- Independent Director & interim Chairman of TATA Steel



#### **Pradip P Shah**

- Founder / Co-founding member Indocean, CRISIL and HDFC.
- · Advisory roles to USAID, The World Bank and ADP



#### Sanjeev Aga

- Experience of 40+ yrs, Now engages in advisory/board
- Has been CEO/MD at Blow Plast / VIP Industries, Aditya Birla Nuvo, Idea.



#### **Daljit Mirchandani**

- Former Chairman Ingersoll Rand/ leadership positions with Kirloskar group.
- Serves on the advisory and statutory Board of various Companies



#### **Dr V Sumantran**

- Executive Vice-Chairman of Hinduja Automotive
- Was chief executive of TATA Motors (Cars);16-year stint with GM in Detroit



#### Luis Miranda

- President & CEO at IDFC alternatives.
- Now works for non-profits & also as advisor to Morgan Stanley Infra.



#### **GMR Vision**

"GMR Group will be an Institution in perpetuity that will build Entrepreneurial
Organizations, making a difference to Society through creation of Value"

### **Our Values and Beliefs**



HUMILITY
We value intellectual modesty and dislike false pride and arrogance



ENTREPRENEURSHIP
We seek opportunities – they are
everywhere



**TEAMWORK & RELATIONSHIPS**Going beyond the individualencouraging boundary less behavior



DELIVER THE PROMISE

We value a deep sense of responsibility and self-discipline, to meet and surpass on commitments made



LEARNING & INNER EXCELLENCE
We cherish the life long commitment to

We cherish the life long commitment to deepen our self awareness, explore, experiment and improve our potential



SOCIAL RESPONSIBILITY

Anticipating and meeting relevant and emerging needs of society



RESPECT FOR INDIVIDUAL

We will treat others with dignity, sensitivity and honor

# Committed to "Giving Back To The Community" through GMR Varalakshmi Foundation



Mission of GMR Varalakshmi Foundation

"To make sustainable impact on the human development of under-served communities through initiatives in education, health and livelihoods"

#### **Our Four Pronged approach**



# Through "Our Projects"

- GMRVF works with communities wherever Group has business operations
- 25 locations in India & 2 in Nepal
- One airport of GMR has been recognized as an example of "Reaching out to Bottom of Pyramid" in the National Voluntary Guidelines for Responsible Business published by Ministry of Corporate Affairs

# Through "Personal Philanthropy"

- Family Tradition of "Giving back to society"
- 1991 Formal foundation activities started from Rajam (A.P) in South India
- Group Chairman (GM Rao) has pledged his entire individual shareholding in the Group to the Foundation
- Family Constitution ensures donation by the family members to the Foundation















## **Business Overview**

# **GMR Group : Evolution And Key Milestones**



	Growth Phase	Managing Turbulence	Consolidation	Cash Flow Stabilisation
	1996 - 2008	2009 - 11	2012 - 14	> 2015
Group (Capital Raising)	<ul><li>IPO - INR 8bn</li><li>QIP - USD 1bn</li></ul>	• QIP - USD 315mn		<ul> <li>QIP - INR 14.8bn</li> <li>Rights issue - INR 14.0bn</li> <li>FCCB - INR 20bn from KIA</li> </ul>
Airports	New Airport Wins  Delhi Airport  Hyderabad Airport (CoD in 2008)	Commencement of Operations DIAL - Completed Terminal 3 of in record 37 months Istanbul Airport  Capital Raising GMR Airports - USD 330mn from PE Investors	<ul> <li>Divestments</li> <li>Istanbul Airport, Turkey</li> <li>New Airport Wins</li> <li>Cebu Airport in Philippines</li> </ul>	<ul> <li>Received compensation of USD 271mn for Male Airport</li> <li>New Airport Wins</li> <li>Mopa Airport, Goa in Aug'16</li> <li>Crete Airport, Greece in Jun'17</li> <li>Clark Airport, Philippines in Dec'17 (EPC project)</li> <li>International Bonds</li> <li>Delhi Airport - USD 812mn</li> <li>Hyderabad Airport - USD 350mn</li> </ul>
Energy	Commencement of Operations Chennai Power Plant (200MW)  Acquisition  50% stake in Intergen Power – USD 1.1bn	<ul> <li>Capital Raising</li> <li>GMR Energy - USD 300mn from PE Investors</li> <li>Acquisition</li> <li>30% stake in PT GEMS (coal mine in Indonesia) – USD 520mn</li> <li>Divestments</li> <li>Intergen Power for USD 1.2 bn</li> </ul>	<ul> <li>Commencement of Operations</li> <li>Warora (Coal - 600MW)</li> <li>Kamalanga (Coal - 1,050MW)</li> <li>Divestments</li> <li>Island Power Project, Singapore</li> </ul>	<ul> <li>Capital Raising/Partnership</li> <li>Tenaga - 30% stake in GMR Energy for USD 300mn</li> <li>Equity Partnership with Lenders</li> <li>Rajahmundry (Gas – 768MW)</li> <li>Chhattisgarh (Coal – 1,370MW)</li> <li>Divestments</li> <li>2 Transmission assets</li> <li>PT BSL coal mine (Indonesia)</li> <li>Himtal (hydro) project (Nepal)</li> </ul>
Urban Infra & Highways	<ul><li>Commencement of Operations</li><li>Tuni Anakapalli</li><li>Tambaram Tindivanam</li><li>Ambala Chandigarh</li></ul>	<ul> <li>Commencement of Operations</li> <li>Pochampalli</li> <li>Jadcherla Expressways</li> <li>Ulundurpet Expressways</li> </ul>	Commencement of Operations  Hyderabad Vijayawada  Hungund Hospet Chennai ORR  Divestments  Highway projects	New Project Wins  EPC project of INR 51bn on eastern DFCC  Divestment  1 Highway project

#### **Business Overview**



#### **AIRPORTS**

#### ~275 Mn Total Passenger Capacity

- ~83 mn capacity operational, ~76 mn under development
- Operational airports: Delhi and Hyderabad in India, Cebu in Philippines
- New wins: Goa in India, Crete in Greece, Clark (EPC) in Philippines
- Airport Land: 230 acres in Delhi, 1,500 acres in Hyderabad, 232 acres in Goa



#### **ENERGY**

#### ~6,800 MW Power Generation Capacity

- Coal Based: ~3,000 MW operational & 350 MW under development
- Gas Based : ~1,400 MW operational
- Hydro Projects: 180 MW under construction & 1,800 MW under development\*
- Solar: 25 MW & Wind: 3.4 MW
- 4 Coal Mines: 2 each in India & Indonesia\* (Reserves: ~1,020 mn tons)



#### **TRANSPORTATION**

#### **Highways - 6 Operational Projects**

4 Annuity Projects: 285 kms & 2 Toll Projects: 216 kms

#### Railways

Construction of 417 Km stretch in Eastern DFCC



#### **URBAN INFRASTRUCTURE**

#### ~13,000 Acres Land

10,400 acres in Kakinada (AP) & ~2,500 acres in Krishnagiri (TN)



<sup>\*</sup> Share Purchase Agreement signed to divest entire stake in Himtal hydro project (600MW) in Nepal and in PT BSL (Indonesian coal mine)

Humility | Entrepreneurship | Teamwork and Relationships | Deliver the Promise | Learning and Inner Excellence | Social Responsibility | Respect for Individual

## **Corporate Structure**





97.15%		52%*		•	100%*	10	0%	<b>\</b>			
GMR Airports Ltd		GMR Energy		Other Energy A	ssets	GMR Highways I	_td	Special Invest	ment Region		
Operational Projects	Stake	Operational Projects	Stake	Operational Projects	Stake	Annuity Projects	Stake	Projects	Stake		
Delhi International Airport	64%	Warora Plant (Coal)	100%	Chhattisgarh Plant (Coal)	48%	Tuni Anakapalli	100%	Kakinada SIR	51%		
Denn International Airport	0470	Kamalanga Plant (Coal)	87.4%	Rajahmundry Plant (Gas)	45%	Tambaram Tindivanam	100%	Krishnagiri SIR	100%		
Hyderabad International Airport ^	74%	Kakinada Plant (Gas)	100%	Wind Projects	100%	Pochanpalli	100%				
.,		Vemagiri Plant (Gas)	100%			Chennai ORR	90%				
Mactan-Cebu International Airport, Philippines	40%	Solar Power Project	100%								
Under Development Project		Under Construction / Developmen	t (Hydro)	Coal Mines (Indonesia)		BOT (toll) Projects					
Goa International Airport (Mopa)	100%	Bajoli Holi Project *	100%	PT Golden Energy Mines	30%	Ambala Chandigarh	100%				
Cod international Air port (mopa)	10070	Alaknanda Project	100%	(PT GEMS)	3078	Hyderabad Vijaywada	90%				
Crete International Airport,	21.6%	Upper Karnali Project	73%	PT Barasentosa Lestari			100%	Hungund Hospet ^^	36%		
Greece		Upper Marsyangdi Project ^^	82%	(PT BSL) ^^							
Clark Internation Airport, Philippines (EPC)	50%										

<sup>\*</sup> Includes both direct & indirect holding

<sup>^</sup> Share Purchase Agreement signed to acquire 11% stake from MAHB group in Feb'18

M Share Purchase Agreement signed to divest entire stake

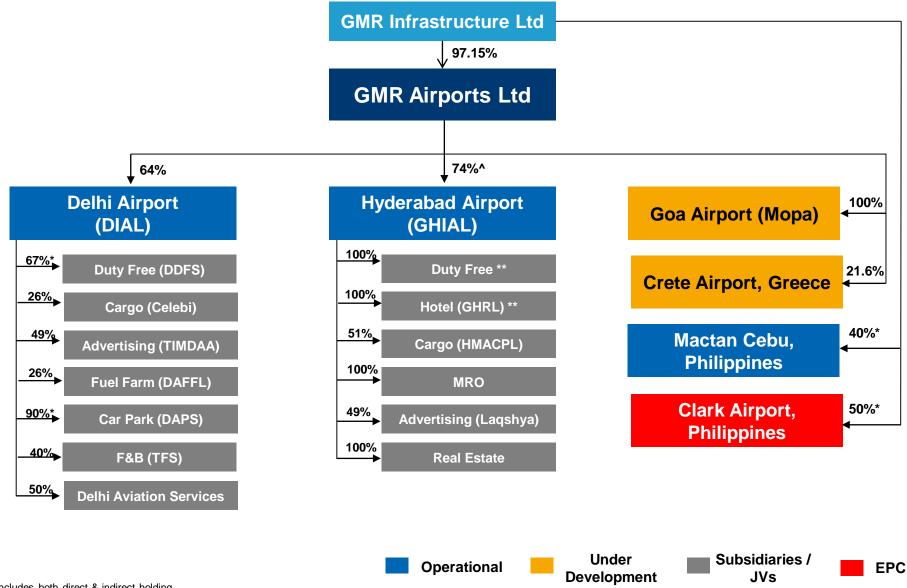




# **Airport Sector**

## **GMR Airports : Focus on Emerging Markets**





<sup>\*</sup> Includes both direct & indirect holding

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<sup>\*\*</sup> Duty Free business is merged with GHRL

<sup>^</sup> Share Purchase Agreement signed to acquire 11% stake from MAHB group in Feb'18

# **Airport Assets**



	<b></b>	Airports in India ——		← Airports ou	tside India
Project	Delhi International Airport (DIAL) Hyderabad International Airport (GHIAL)		Goa International Airport (GGIAL)	Mactan - Cebu International Airport, Philippines	Crete International Airport, Greece
Status	Operational		Greenfield Development	Brownfield Development	Greenfield Development
Shareholding	GMR - 64% Fraport - 10% AAI - 26%	GMR - 74% ^ GoAP - 13% AAI - 13%	GMR - 100%	GMR - 40% Megawide - 60%	GMR - 21.6% TERNA S.A 32.4% Govt. of Greece - 46.0%
Passenger Capacity (annual)	66 mn	12 mn	7.7 mn *	16 mn * (Existing : 5 mn)	15 mn (Post construction)
Rated Capacity	119 mn	80 mn	33 mn	28 mn	15 mn
Concession Terms	<ul><li>Started April 2006</li><li>30 + 30 years</li><li>46% revenue share</li></ul>	<ul><li>Started March 2008</li><li>30 + 30 years</li><li>4% revenue share</li></ul>	<ul> <li>Started Sep 2017</li> <li>40 + 20 years</li> <li>37% revenue share</li> <li>Project cost</li> <li>INR 19bn (Phase 1)</li> </ul>	<ul> <li>25 years from April 2014</li> <li>Phase 1 expansion to be completed in Jun'18</li> <li>Project cost</li> <li>USD 750mn incl. upfront of USD 320mn + VAT</li> </ul>	<ul> <li>GMR to be Airport Operator</li> <li>35 years (including construction period)</li> <li>Project cost</li> <li>Euro 530mn</li> </ul>
Revenue Structure	<ul> <li>Aero Revenues - Return on Capital</li> <li>Non-Aero Revenues - Duty Free, Retail, F&amp;B, Advertising, Car Park, etc.</li> <li>Commercial Property Development (CPD)</li> </ul>			<ul> <li>Aero revenue - Predetermined PSF</li> <li>Non-Aero revenue from allied activities</li> </ul>	Aero revenue     determined based on     Dual Till methodology
Commercial Property Development	<ul><li>230 acres</li><li>45 acres completed</li><li>23 acres awarded to Bharti Realty</li></ul>	<ul><li>1,500 acres</li><li>~90 acres already monetized</li></ul>	• 232 acres	• 11 acres	• 100 acres
Traffic - FY18	65.7 mn pax ( ▲ 14%)	18.3 mn Pax (▲ 20%)	N.A.	10.0 mn pax ( ▲ 12%)	N,A.

<sup>\*</sup> Post completion of Phase 1

<sup>^</sup> Share Purchase Agreement signed to acquire 11% stake from MAHB group in Feb'18

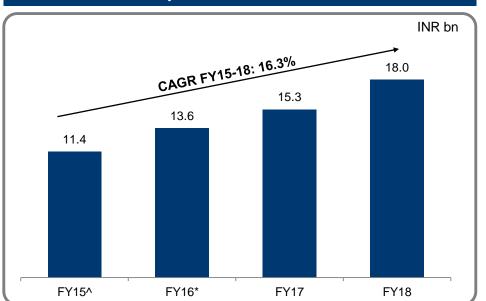
## **Non-Aero Businesses : Delivering Strong Growth**



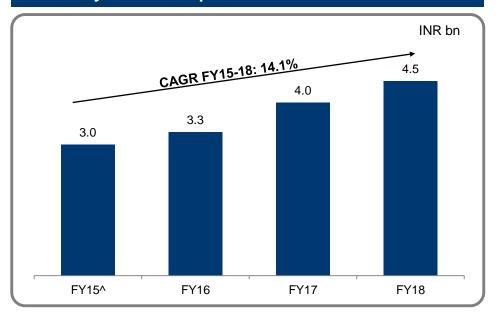
#### Demonstrated Track Record of Successful Execution Across Value Chain of Non-Aero Businesses



#### **Delhi Airport : Non-Aero Revenues**



#### **Hyderabad Airport: Non-Aero Revenues**



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<sup>^</sup> FY15 financials are based on I-GAAP;

<sup>\*</sup> FY16 financial adjusted for one-time adoption of Ind-AS

## **Real Estate: Unique Opportunity Beyond Core Airport**



#### **Delhi Airport**

#### **Prime Real Estate**

230 acres available for development

# Track Record of Monetization

68 acres monetized with considerable scope for growth

#### **Strategic Location**

Between Central Delhi (current CBD) & Gurgaon (commercial hub)

# **Excellent Connectivity**

Dedicated high speed metro line & 8-lane access road to NH8

#### **Long Lease Period**

Land parcels available till 2066

#### **High Occupancy**

Prime hospitality market with scope for hotel additions

- 230 acres of land for commercial development
- 68 acres of already monetized:
  - 45 acres (Hospitality)
  - o 23 acres (Retail) Bharti Realty
  - Hospitality brands JW Marriot, Lemon Tree, Novotel, Pullman, etc
- Remaining 162 acres to be developed in different formats

### **Hyderabad Airport**

#### **Large Land Bank**

1,500 acres available for development

# High Value Monetized Land

~90 acres monetized with huge scope for growth

#### **Key Location**

Organic extension of commercialized west Hyderabad

# **Excellent Connectivity**

Connected by NH44, NH765 and Nehru Ring Road

#### **Long Lease Period**

Land parcels available till 2068

#### **Mixed Use Model**

Land Use across hospitality, education, warehousing, entertainment etc.

- 1,500 acre land to develop as an "Aerotropolis"
  - ~90 acres land monetized
  - Operations commenced for Amazon, Decathalon, MRO, Novotel, CFM, Pratt & Whitney, etc
- Monetization kicked off for balance land under various commercial formats

## **Airports Business: Main Growth Engine**



# Rapidly growing passenger volumes

- Low penetration of flying (0.07 trips per capita vs. 0.3 in China)
- 3<sup>rd</sup> largest domestic aviation market in 2016; to become 3<sup>rd</sup> largest global aviation market by 2025

# Large potential for expansion

- Clear expansion plans in place to cater to rapidly growing volumes
- DIAL to expand to 119 mn (rated capacity) from 66 mn, becoming one of the largest airports in the world; Hyderabad can expand upto 80 mn (rated capacity)

# Significant unregulated commercial revenue upside

- Strong non-aero performance (4-yr CAGR of 16%) and significant potential to grow; Duty free SPP of ~USD 10/pax in Delhi vs. USD ~25/pax at Dubai/Bangkok
- Major revamp of retail offerings underway to cater to evolving pax. profile of young/aspirational travelers; plans to develop Delhi as a cargo hub

#### Outstanding Real Estate opportunity

- Marquee hospitality/retail development in 68 acres at Delhi; vision to develop central business district (CBD) on remaining 162 acres (Total – 230acres)
- Hyderabad Airport has one of the largest free unencumbered airport land banks 1,500 acres enabling development of both industrial (SEZs) and commercial formats

# Positive regulatory momentum

- Comprehensive new aviation policy to strengthen growth in the Indian aviation market
- Regulatory clarity on major regulatory issues, especially applicability of 30% hybrid till
- Favourable judgement from TDSAT (appellate tribunal) provides clarity on long pending issues

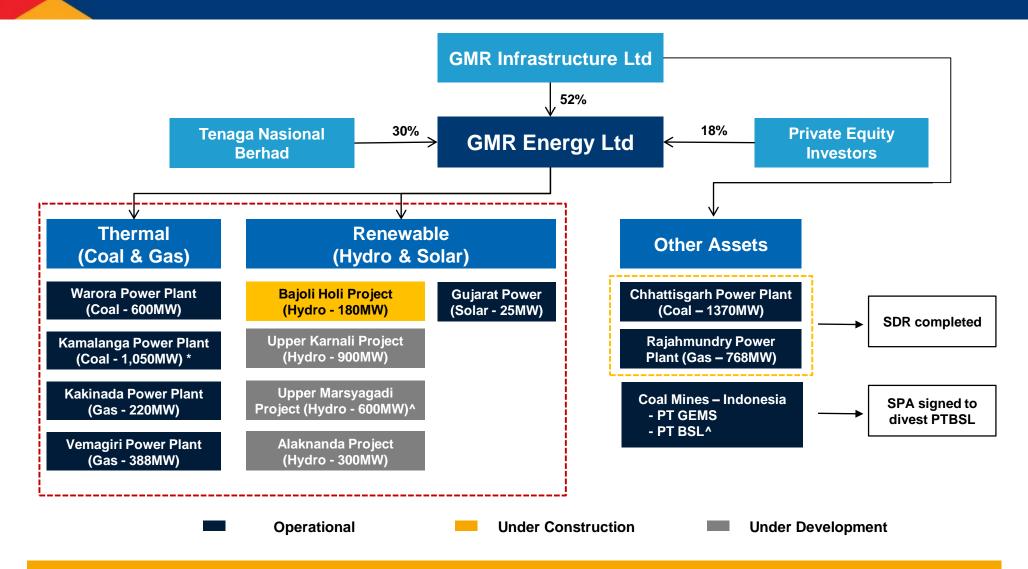




# **Energy Sector**

## **GMR Energy: Strategic Partnership with Tenaga Nasional Berhad**





### Tenaga ascribed an Equity Valuation of USD 1bn (~INR 67bn) to GMR Energy Ltd.

Note: All stakes includes both direct & indirect holding

<sup>\*</sup> Excludes 350MW of Unit 4 which is under development

<sup>^</sup> Share Purchase Agreement signed to divest entire stake

## **GMR Energy Ltd.: Diversified Portfolio of Projects**



Project	Warora (Maharashtra)	Kamalanga (Orissa)	Vemagiri (Andhra Pradesh)	Kakinada - Barge Plant (Andhra Pradesh)	Bajoli Holi (Himachal Pradesh)
Fuel	Coal	Coal	Gas	Gas	Hydro
Ownership	100%	87.4%	100%	100%	100% ^
Capacity	600 MW	1,050 MW *	388 MW	220 MW	180 MW
<b>Project Cost</b>	INR 42.5 bn	INR 65 bn	INR 11.5 bn	INR 6 bn	INR 22 bn
CoD	September 2013	March 2014	September 2006	June 2010	Expected in 2019
Power Off- take	Fully contracted through long term PPA	85% of power contracted through long term PPA	<ul><li>100% Regulated Tariff</li><li>23 years PPA with Andhra Pradesh &amp; Telangana</li></ul>	-	<ul> <li>~50% of saleable power contracted through long term PPA</li> </ul>
Fuel Linkage	Confirmed linkage from Coal India Ltd. for entire capacity	Confirmed linkage from Coal India Ltd. for entire contracted capacity	<ul> <li>Gas not available since FY13</li> <li>Plant operated under eRLNG scheme during FY16 &amp; FY17</li> </ul>	-	Run of the river facility
PLF	<ul><li>70% in FY17</li><li>71% in FY18</li></ul>	• 65% in FY17 • 61% in FY18	<ul><li>Operated till FY12</li><li>9% in FY17</li></ul>	Operated till FY12	-
Others	Refinancing of project loan completed	Refinancing of project loan completed	Debt-free plant	Debt-free plant	<ul> <li>Under Construction with ~70% completed by Mar'18</li> </ul>

<sup>\*</sup> Excludes 350MW of Unit 4 which is under development

<sup>^</sup> Includes both direct & indirect holding

# **Other Energy Projects**



Project	Raikheda (Chhattisgarh)	Rajahmundry (Andhra Pradesh)	
Fuel	Coal	Gas	
Ownership	48%	45%	
Capacity	1,370 MW	768 MW	
Project Cost	INR 124 bn	INR 49.4 bn	
CoD	<ul> <li>November 2015 (Unit - 1)</li> <li>March 2016 (Unit - 2)</li> </ul>	October 2015	
Power Off-take	Long term PPA with Chhattisgarh TransCo for 5% of gross capacity	To enter into long term PPA based on sustainable gas supply	
Fuel Linkage	<ul><li>Have Talabira and Ganeshpur coal mine</li><li>Coal mining at Talabira started from Aug'15</li></ul>	<ul> <li>No long term gas supply contract in place</li> <li>Secured gas supply under e-RLNG scheme from Oct'15 to Sept'16</li> </ul>	
Strategic Debt Restructuring (SDR)	<ul> <li>Reason: Absence of long term Power Purchase Agreements</li> <li>Debt of INR 30 bn converted into equity - consortium lenders acquired 52% shareholding</li> <li>Debt (post SDR) – INR 58 bn</li> </ul>	<ul> <li>Reason: Absence of long term Fuel Supply Agreement and Power Purchase Agreements</li> <li>Debt of INR 14 bn converted into equity - consortium lenders acquired 55% shareholding</li> <li>Debt (post SDR) – INR 24 bn</li> </ul>	

## **Indonesia Coal Mines**



Project	PT GEMS	PT BSL
Mine Location	Indonesia	Indonesia
Ownership	30%	100%
Resources	2.4 Bn Tons	393 Mn Tons
Reserves	828 Mn Tons	195 Mn Tons
Production (CY17)	17.1 mn tons ( ▲ 56%)	-
Current Status	Improvement in international coal prices resulted in improved realisations & profitability	Share Purchase Agreement signed to divest 100% stake



## **Energy Business: High Visibility of Stable Cash-flows**



# Strong Diversified Portfolio

- Well balanced portfolio across fuel coal, natural gas, hydro & others
- Bajoli Holi project in advanced stages of construction with 70% completed by Mar'18

#### Highly Contracted Portfolio

 Over 80% of the operational capacity tied up in long term PPA's providing visibility of long term cash flows

#### **Fuel Security**

Minimal fuel risk: Warora plant entirely tied up and Kamalanga plant ~85% tied up

# Superior Expertise

- Company has reputed strategic (Tenaga) & financial partner (Temasek & IDFC)
- Proven management team with an average of 25+ years of experience

# Platform for Growth

- Well established Energy platform to pursue growth opportunity in distribution, transmission and renewable development
- Signed MoU with TNB Remaco (Tenaga) for setting up a facility for O&M of third party power projects too





# **Urban Infrastructure & Transportation**

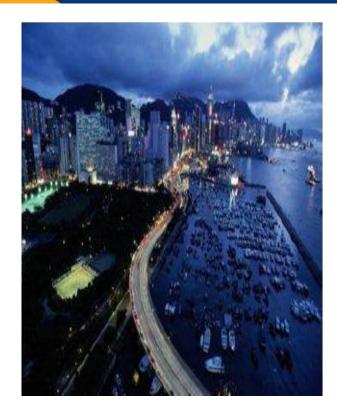
## **Highways Projects**



B 1 4 M		Annuity Based Road	Toll Based Road Projects (216 kms)			
Project Name	GTAEPL	TTTEPL	GPEPL	GCORRPL	GACEPL	GHVEPL
Location	Tuni-Anakapalli	Tambaram- Tindivanam	Pochampalli	Chennai ORR	Ambala- Chandigarh	Hyderabad- Vijayawada
Shareholding	100%	100%	100%	90%	100%	90%
Road Length (kms)	59	93	103	30	35	181
CoD	Dec-04	Oct-04	Mar-09	Jun-13	Nov-08	Dec-12
Concession Period	17.5 yrs from May-02	17.5 yrs from May-02	20 Yrs from Sep-06	20 Yrs from Jun-10	20 Yrs from May-06	25 Yrs from Apr-10

#### Divestment of Road Projects in line with Asset Light, Asset Right Strategy

- Signed a Share Purchase Agreement to divest entire 51% equity stake in the Hungund Hospet project
  - o 15% stake has been transferred to Joint Venture partner; balance stake (36%) to be transferred post receiving all approvals
  - Divestment has reduced INR 10.8 bn of debt and created INR 850mn of liquidity
- Divested remaining 26% equity stake in GMR Ulundurpet and GMR Jadcherla projects during FY17
  - Stake transferred post receipt of all approvals
  - Divestment created a liquidity of ~INR 1,045mn



#### Kakinada SIR (Andhra Pradesh): 10,400 acres

- Port-based SIR, located in the Krishna-Godavari basin, to include an all weather multi-purpose deep-water port, a logistics park, a petrochemicals cluster and an eco-industrial park
- Land of ~5.000 acre notified as SEZs
- Obtained necessary approvals on the utility/environmental from the state government
- MoU signed for monetization of 2,700 acres
  - GAIL, HPCL and AP Govt. to set up a cracker unit with a proposed investment of INR 400 bn in 2,000 acres of land
- Operational Pal Plush toy manufacturing unit and Rural BPO centre in association with TATA Business Support Services
- Softbank signed an MoU to set up 4 GW of solar energy plant over 200 acres

#### Krishnagiri SIR (Tamil Nadu) : ~2,500 acres

- Setting up an 'Aerospace & Defence Manufacturing Hub' in Krishnagiri SIR on ~600 acres of land in JV with TIDCO
- ~800 acre identified to be acquired by SIPCOT for their Phase III & IV Industrial park
- Leased out 20 acre to M/s Toyota Boshuku for their manufacturing unit

#### **Engineering, Procurement and Construction Business**

- Consortium led by GMR won INR 51 bn dedicated eastern freight corridor project (DFCC)
- Consortium led by GMR won the construction package of rail line doubling between Jhansi and Bhimsen stations in UP and MMTS project in Hyderabad
- Current order book to be executed over next 2 years





# **Summing Up**

# **Key Highlights : Last Few Years**



Particulars	
'Asset Light Asset Right' Approach	<ul> <li>Focus moved from Asset Growth to Cash Growth</li> <li>Delivered on 'Asset Light, Asset Right' strategy</li> </ul>
Divestments	<ul> <li>Raised INR 117 bn through divestment of 8 projects</li> <li>1 Airport: Sabiha Gocken International Airport (SGIA), Turkey</li> <li>1 Power project: Island Power Project, Singapore</li> <li>1 Coal Mine: Eloff &amp; Kendall Mines (Homeland Energy Group)</li> <li>3 Road projects: Jadcherla Expressway, Ulunderpet Expressway &amp; Hungund Hospet Expressway</li> <li>2 Transmission assets: Maru and Aravali</li> </ul>
Capital Raising	<ul> <li>Raised INR 70 bn through Equity &amp; Equity-linked Capital Raised</li> <li>Raised INR 48.8 bn through capital markets         <ul> <li>QIP of INR 14.8 bn</li> <li>Rights Issue of INR 14.0 bn</li> <li>FCCB of INR 20.0 bn</li> </ul> </li> <li>Induction of Tenaga Nasional Berhad (Malaysia) – USD 300mn for 30% stake in GMR Energy Ltd</li> <li>Issuance of bonds for Delhi Airport: First infrastructure project to be entirely funded by USD bond         <ul> <li>USD 289 mn at 6.125% for 7 years (Jan 2015)</li> <li>USD 523 mn at 6.125% for 10 years (Oct 2016)</li> </ul> </li> <li>Issuance of bond for Hyderabad Airport: Lowest US Dollar 10-year bond coupon by a Corporate High Yield Issuer from Asia         <ul> <li>USD 350 mn at 4.25% for 10 years (Oct 2017)</li> </ul> </li> </ul>

## **Key Highlights : Last Few Years (cont.)**



Business Verticals	Update
	<ul> <li>Delhi Airport received favourable order from TDSAT for pending issues of 1<sup>st</sup> control period</li> </ul>
	<ul> <li>Signed share purchase agreement to increase stake in Hyderabad Airport from 63% to 74%</li> </ul>
	<ul> <li>Awarded development rights of 23 acres (~2.1 msf) for retail district to Bharti Realty in Delhi Airport CPD</li> </ul>
	<ul> <li>Restarted collection of User Development Fee (UDF) under 'Hybrid Till' methodology for Hyderabad Airport</li> </ul>
Airport	<ul> <li>Awarded new projects both in India and Overseas</li> <li>Won right to develop &amp; operate the Greenfield Airport in Mopa, North Goa</li> </ul>
	<ul> <li>Won right to develop &amp; operate the Greenfield Airport in Crete Airport, Greece in consortium with TERNA S.A.</li> <li>Won EPC contract (USD 185mn) for development of new Terminal building of Clark Airport, Philippines through Hybrid PPP model</li> <li>Received compensation of USD 271mn under arbitration of Maldives Airport</li> </ul>
	<ul> <li>Achieved tariff increase in multiple PPAs for both Warora &amp; Kamalanga w.r.t. 'change in law' and 'coal cost pass-through'</li> </ul>
	<ul> <li>Under Govt.'s 'SHAKTI' scheme, Kamalanga power project tied up long term coal linkage for additional 1.5 mn tons</li> </ul>
	<ul> <li>Completed Strategic Debt Restructuring (SDR) for Chhattisgarh &amp; Rajahmundry projects</li> </ul>
	Debt Refinancing completed for Warora, Kamalanga & Rajahmundry projects
Energy	<ul> <li>Divestment of non-core assets</li> <li>Transmission projects (Maru - 74% &amp; Aravali - 49%) for an equity consideration of INR 1 bn</li> <li>PT BSL coal mine for an equity consideration of ~USD 66 mn</li> <li>Upper Marsyagadi (Himtal) hydro project of 600MW in Nepal</li> </ul>
	Signed MoU with TNB Remaco for setting up a facility for O&M of power projects
	<ul> <li>Setting up an 'Aerospace &amp; Defence Manufacturing Hub' in Krishnagiri SIR on ~600acres of land in JV with TIDCO</li> </ul>
Urban Infra & Transportation	<ul> <li>MoU signed for monetization of 2,700 acres in Kakinada SIR</li> <li>GAIL, HPCL and AP Govt. to set up a cracker unit with a proposed investment of INR 400 bn in 2,000 acres of land</li> </ul>
	Won EPC project on Eastern Dedicated Freight Corridor (DFCC) worth INR 51 bn

#### Focus for next 12 - 18 Months



#### **Business Strategy**

- Grow Airport business (both existing and new)
- Consolidate Energy business & Divest the Highways projects
- Build up EPC order book targeting growth sectors viz. Railways, Highways etc.
- Improvement in Operational Efficiencies across various projects and cost optimization

#### Financial Initiatives to Strengthen the Balance Sheet

- Focus on consolidation and strengthening of balance sheet through deleveraging
- Continuous reduction of Corporate Debt through
  - Value unlocking in the Airport business
  - o Divestment of (a) Indonesian Coal Mines, (b) Highway projects, etc
  - Monetisation of Kakinada & Krishnagiri SIR land
- Refinancing of project debt through capital market (Bonds) / bank refinancing route to result into
  - Reduction of interest rate,
  - Longer moratorium and
  - Extending maturity of debt

Focus on stronger Balance Sheet through financial innovation & better project performance

## **Summing Up – Strengths of GMR**





Airports Business: 4th largest private Airport company in the world; Set to double capacity in ~5 years



**Energy Business**: Stabilized and operational portfolio with a growth pipeline



Managed turbulence despite strong headwinds especially from the macro environment



Ability to attract global partners even in difficult times



Most of the projects have completed and are operational: Entered cash flow generation phase



Improvement in Leverage ratios aided by both debt reduction and improvement in profitability





# Financial Analysis – FY2018

### **Performance Highlights – FY2018**



- Net Revenues remained flat at INR 68.1 bn in FY18
- Consolidated Cash Profit from continuing operations for the year was INR 3.5 bn
- Net Debt marginally increased to INR 147.3 bn as on Mar'18 compared to INR 143.4 bn as on Sep'17
  - o Increase is primarily due to issuance of USD bond in GHIAL USD 350 mn
- Leverage ratios impacted marginally due to reduction in Aero revenues in Delhi Airport
  - Net Debt-to-Equity & Net Debt-to-EBITDA stood at 1.9x (from 1.8x in Sep'17) and 6.7x (from 5.9x in Sep'17) resp.

#### **Airport Sector**

- Delhi Airport Passenger traffic ▲ 14%, Gross revenues ▼ 35%, EBITDA ▼ 55%
  - Profitability declined on account of implementation of tariff order by AERA wef 7<sup>th</sup> Jul'17
  - Received favourable order from TDSAT for pending issues of 1st control period
  - AERA issued consultation paper proposing applicability on Base Airport Charges (Floor Aeronautical Revenues)
- Hyderabad Airport Passenger traffic ▲ 20%, Gross revenues ▲ 13%, EBITDA ▲ 10%, PAT ▲ 39%
  - Signed share purchase agreement to increase stake in Hyderabad Airport from 63% to 74%
  - Raised USD 350 mn through an international bond issuance at a coupon of 4.25% p.a. for a tenor of 10 years
- Non-Aero JVs/Subsidiaries of DIAL & GHIAL has reported net profit growth of ~80% during FY18
- Mactan Cebu Airport (Philippines) Passenger traffic ▲ 12%, Gross revenues ▲ 23%, EBITDA ▲ 26%, PAT ▲ 24%
  - New terminal (Phase 1 expansion) is expected to be commissioned during Jun'18
- Goa Airport Achieved Financial Closure; Project cost of INR 19 bn; Debt: Equity of 70:30
  - Commenced construction of the airport during Q4FY2018

### **Performance Highlights – FY2018**



#### **Energy Sector**

- Warora (600 MW) PLF of 71%, Revenues ▲ 6% to INR 17.7 bn, PAT ▲ 35% to INR 1.9 bn
- Kamalanga (1,050 MW) PLF of 61%, Revenues ▲ 4% to INR 19.9 bn, Net loss ▼ 74% to INR 0.8 bn
  - Tied up long term coal linkage under Govt.'s 'SHAKTI' scheme Linkage for entire contracted capacity secured
- PT GEMS (Indonesia) Sales volume ▲ 56%, Gross revenues ▲ 92%, EBITDA ▲ 119%
  - Realisation ▲ 27% to USD 44.4 / ton; EBITDA/ton increased from USD 7.4 to USD 10.7
- Divestment of non-core Assets
  - Agreement signed for divestment of 100% stake in PT BSL (Indonesian coal mine) for equity consideration of ~USD 66 mn
  - Agreement signed for divestment of entire stake in Himtal hydro project, Nepal (600 MW)

#### **Highways Sector**

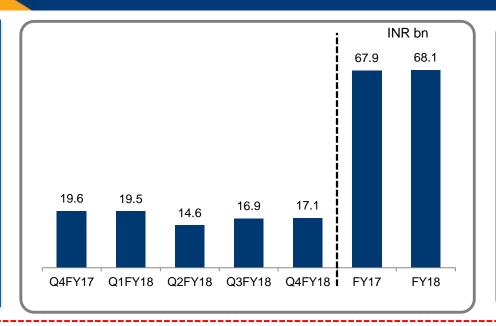
- Traffic in Ambala Chandigarh and Hyderabad Vijaywada road projects improved 12.4% and 2.4% respectively
- Toll Rates on Hyderabad Vijaywada road project increased by ~4.0% from 1 April 2018

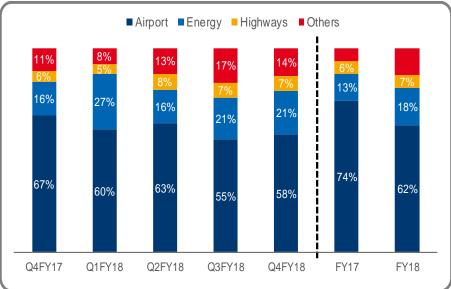
#### **EPC** business

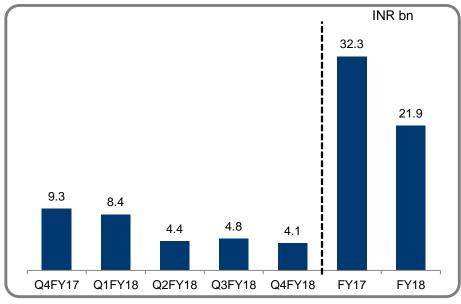
Revenues ▲ 139% to INR 9.4 bn on account of pick-up in execution of DFCC project

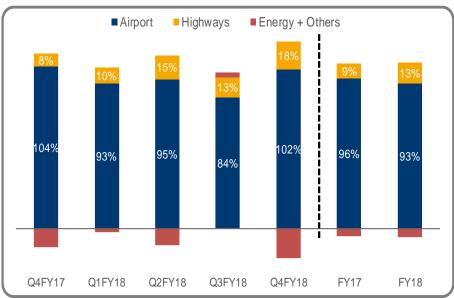
## **Key Financial Indicators (Consolidated)**











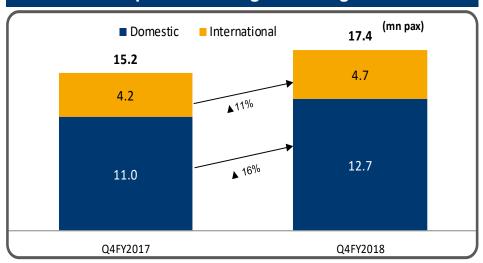
## Airports Sector (Q4FY2018): Operational & Financial Highlights



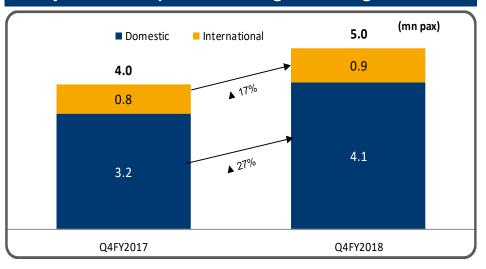
(figures in INID mn)

Particulars	Airport Sector (Consolidated)			Airport dalone)	Hyderabad Airport (Standalone)	
	Q4FY2017	Q4FY2018	Q4FY2017	Q4FY2018	Q4FY2017	Q4FY2018
Gross Revenues	18,006	12,151	14,727	7,462	2,955	3,355
Net Revenues	10,929	8,395	7,774	3,844	2,831	3,218
EBITDA ^	9,918	4,530	6,917	1,359	2,127	2,307
Interest	1,990	2,124	1,297	1,447	476	574
PAT	4,389	1,386	2,911	(679)	1,893	1,836

### **Delhi Airport – Passenger Traffic grew 15%**



### Hyderabad Airport – Passenger Traffic grew 25%



### Implementation of tariff order for Delhi Airport resulted in lower profitability

<sup>^</sup> Adjusted for revenue share on other income

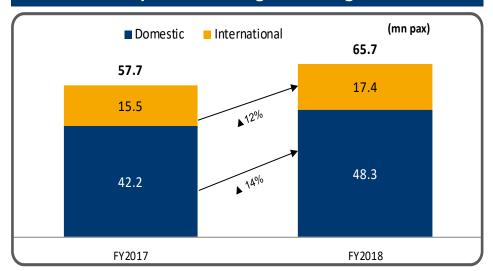
## Airports Sector (FY2018): Operational & Financial Highlights



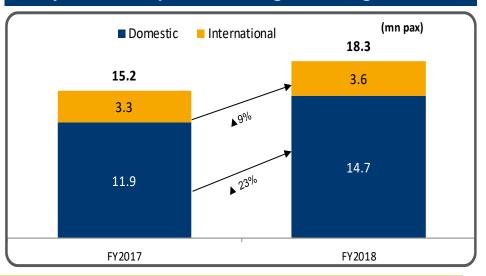
(figures in INID mn)

Particulars	Airport Sector (Consolidated)		Delhi Airport (Standalone)		Hyderabad Airport (Standalone)	
	FY2017	FY2018	FY2017	FY2018	FY2017	FY2018
Gross Revenues	70,854	54,338	56,325	36,810	11,054	12,520
Net Revenues	44,043	36,194	29,977	19,195	10,592	11,991
EBITDA ^	31,963	21,756	21,195	9,638	8,061	8,876
Interest	8,698	8,918	5,273	5,792	2,011	1,983
PAT	10,763	8,292	5,860	383	4,348	6,027

### **Delhi Airport – Passenger Traffic grew 14%**



### **Hyderabad Airport – Passenger Traffic grew 20%**

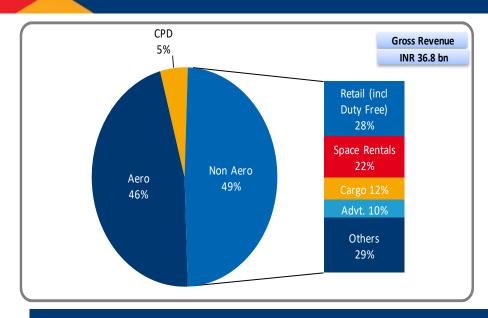


Passenger growth in Hyderabad Airport continues to be higher than industry growth of 16.5%

<sup>^</sup> Adjusted for revenue share on other income

### **DIAL: Non-Aero Revenues (FY2018)**

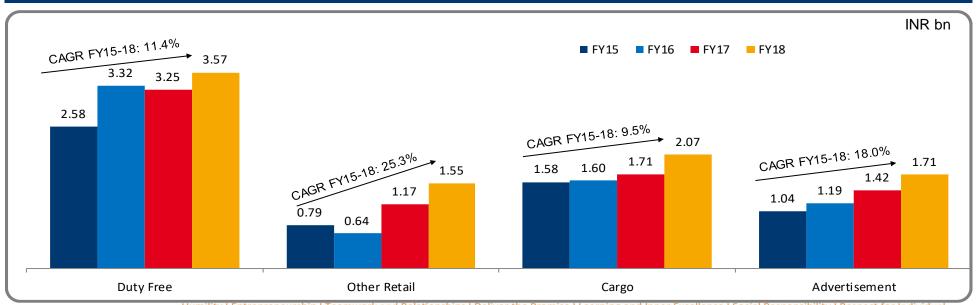




#### **Non-Aero Revenues**

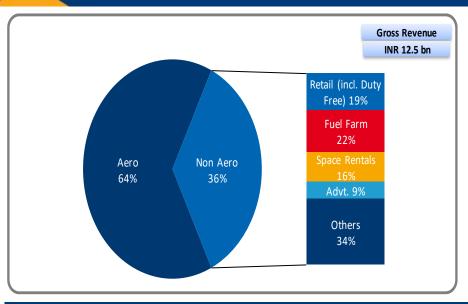
- Revenues ▲ 24% to INR 4.9bn in Q4 & 18% to INR 18.0bn in FY18
- Retail revenues ▲25% to INR 1.6bn in Q4; ▲16% to INR 5.2bn in FY18
  - Duty Free revenues in overall Retail is ~70% in FY18
  - SPP (duty free) stood at ~USD 10/intl. pax
- Cargo revenues ▲ 11% to INR 0.6bn in Q4; ▲21% to INR 2.1bn in FY18
  - o Cargo vol. ▲5% to 0.23 mn tons in Q4; ▲12% to 0.96 mn tons in FY18
- Advertisement revenues ▲ 20% to INR 1.7bn in FY18
  - Occupancy improved from 73% in FY17 to 78% in FY18

### Key Segments growing at a fast pace



### **GHIAL**: Non-Aero Revenues (FY2018)

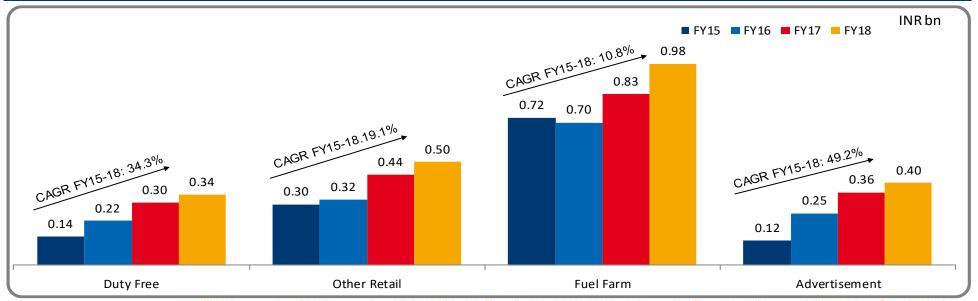




#### **Non-Aero Revenues**

- Revenues ▲ 5% to INR 1.2bn in Q4 & 14% to INR 4.4bn in FY18
- Retail revenues ▲13% to INR 0.2bn in Q4 & ▲14% to INR 0.8bn in FY18
  - Duty Free revenues in overall Retail is 41% in FY18
  - SPP (duty free) stood at USD 5.2/intl. pax in Q4 and USD 5.0/int. pax in FY18
- Fuel Farm revenue ▲15% to INR 0.3bn in Q4; ▲18% to INR 0.98bn in FY18
  - o ATMs ▲18% in Q4 and ▲14% in FY18
- Advertisement : Revenues ▲ 13% to INR 0.4bn in FY18
  - Occupancy remained stable at ~60% during FY18

### Key Segments growing at a fast pace



## Airport JVs (FY2018): Value Driver for Non-Aero Revenues



(figures in INR mn)

Particulars	Delhi Airport			Hyderabad Airport			
	Duty Free	Others	Total	Duty Free	Cargo	Others	Total
Gross Revenues	11,358	11,726	23,084	1,217	1,037	2,931	5,185
Revenue shared with DIAL/GHIAL	4,172	4,280	8,452	397	182	415	993
Net Revenues	7,186	7,446	14,632	820	856	2,516	4,192
ЕВПОА	2,175	3,319	5,494	147	352	652	1,151
PAT	1,241	1,452	2,693	134	255	(467)	(78)
GMR's % Holding	67%	26% - 90%		100%	51%	49% - 100%	

Note: Financials at 100% level

(figures in INR mn)

### JVs contribution to EBITDA on an upward trajectory

	Delhi Airport	Hyderabad Airport
Standalone EBITDA ^	9,638	8,876
Share of EBITDA from JVs @ DIAL/GHIAL	2,319 (▲ 23% YoY)	886 (▲ 41% YoY)
Consolidated EBITDA (Proforma)	11,957	9,762
Share of EBITDA from JVs @ GIL *	2,065	637

<sup>\*</sup> Includes both direct & indirect stake (proportionate) through other group companies; GHIAL stake taken to be 74%

40

<sup>^</sup> Adjusted for revenue share on other income

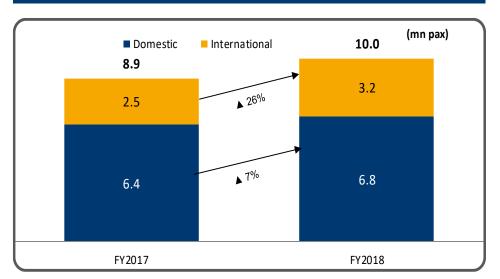
# Cebu Airport (FY2018): Operational & Financial Highlights



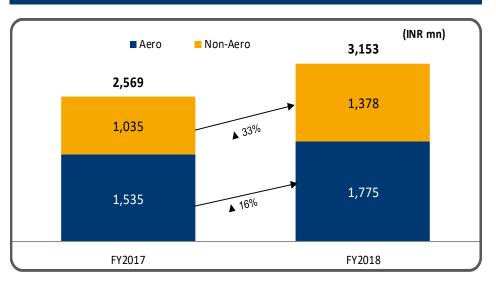
(figures in INR mn)

Particulars	Q4FY2017	Q3FY2018	Q4FY2018	FY2017	FY2018
Gross Revenues	649	759	806	2,569	3,153
ЕВПОА	467	550	584	1,832	2,317
PAT	298	334	393	1,277	1,578

### **Passenger Traffic grew 12%**



### Revenues grew 23%



Note: Financials are at 100% level

## **Energy Sector (FY2018): Operational & Financial Highlights**



(figures in INR mn)

Particulars	Warora (A)		Kamala	ınga (B)	Total (A + B)		
	FY2017	FY2018	FY2017	FY2018	FY2017	FY2018	
Revenues	16,766	17,707	19,155	19,896	35,922	37,603	
EBITDA	7,173	7,159	6,368	7,260	13,541	14,419	
Interest	4,929	4,193	6,942	5,847	11,871	10,040	
PAT	1,430	1,927	(2,981)	(775)	(1,551)	1,152	
PLF	70.5%	71.3%	64.5%	60.7%			

Particulars	Golden Energy Mines				
r ai liculai S	FY2017	FY2018			
Sales Vol. (mn tons)	11.0	17.1			
Revenues	26,064	50,170			
ЕВІТОА	5,530	12,101			
Interest	220	143			
PAT	2,373	7,934			

#### Warora – Revenues ▲ 6% while EBITDA was flat

- PLF improves in FY18 to 71%
- Lower interest expenses improves PAT to INR 1.93bn

#### Kamalanga – Net loss reduces by 74%

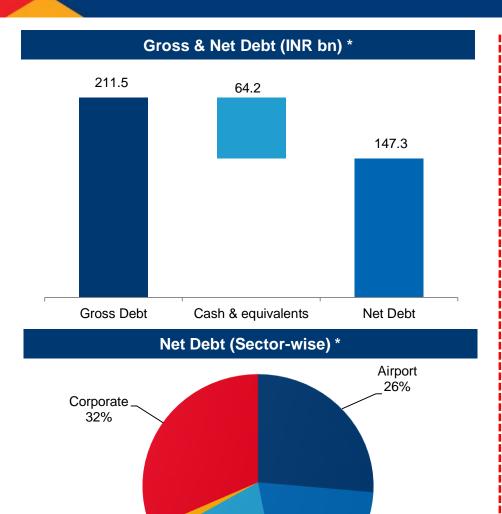
- Despite low PLFs, loss reduced to Rs 0.8bn
- o Interest cost ▼ 16% to INR 5.8bn

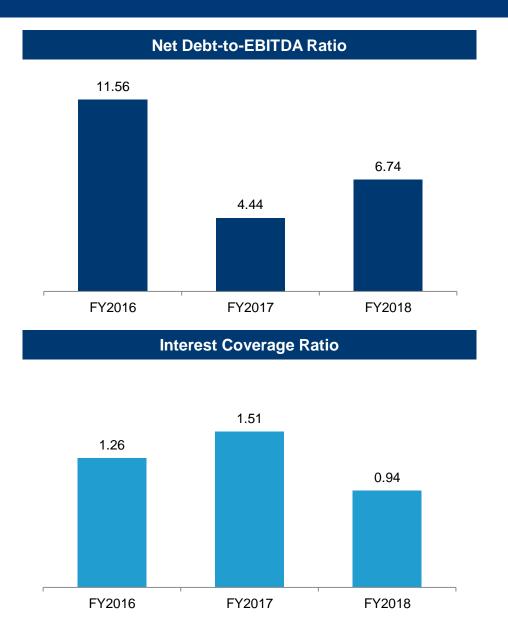
#### GEMS – Volumes ▲ 56% in FY18

- Realisation at USD 44.4 / ton ▲ 27%
- EBITDA/ton increased from USD 7.4 to USD 10.7
- PAT/ton increased from USD 3.2 to USD 7.0

## **Key Balance Sheet Highlights (Consolidated)**







\* As on 31 Mar 2018

Others 2%

Highways-

20%

Energy 20%





## **Thank You**

For further information, please visit

Website: www.gmrgroup.in or

Contact: investor.relations@gmrgroup.in





## **Annexures**

## Annexures



Particulars	No.		
Checklist of Companies : Ind AS Consolidation	А		
Profitability Statement (Consolidated)	В		
Financial Performance			
Airport Sector (Consolidated)	С		
o Delhi Airport (Standalone)	D		
<ul> <li>Hyderabad Airport (Standalone)</li> </ul>	E		
Energy Sector (Consolidated)	F		
Warora (Standalone)	G		
<ul> <li>Kamalanga (Standalone)</li> </ul>	Н		
<ul> <li>PT GEMS (Indonesian Coal Mine)</li> </ul>	I		
Highways Sector (Consolidated)	J		

# **Annexure A: Checklist of Companies - Ind AS Consolidation**



Segment	Companies	FY17	FY18	
	Delhi Airport	Yes	Yes	
	Hyderabad Airport	Yes	Yes	
	Mactan – Cebu Airport	No	No	
Airports	Goa Airport	Yes	Yes	
	DIAL JVs	No	No	
	GHIAL JVs	Yes	Yes	
	GMR Airports Ltd	Yes	Yes	
	GMR Energy Ltd (Standalone)			
Energy	Projects under GMR Energy Ltd post Tenaga investment - Warora, Kamalanga, Vemagiri, Solar, Hydro projects	Shown as Discontinued Operations	Shown as Associate/JV	
	Indonesian Coal Mines		Company	
	Chhattisgarh			
	Rajahmundry	Pre-SDR: Discontinued Ops Post-SDR: Associate/JV Co.		
Highwaya	GMR Highways Ltd	Yes	Yes	
Highways	All road projects	Yes	Yes	

# **Annexure B : Profitability Statement (Consolidated)**



					INR mn
	Q4FY2017	Q3FY2018	Q4FY2018	FY2017	FY2018
Gross Revenue	26,871	20,723	21,094	95,568	87,212
Less: Revenue Share	7,314	3,816	4,014	27,629	19,115
Net Revenue	19,557	16,907	17,080	67,939	68,097
Total Expenditure	10,247	12,101	12,952	35,624	46,238
EBITDA	9,310	4,806	4,128	32,315	21,859
EBITDA margin	48%	28%	24%	48%	32%
Other Income	2,154	2,045	1,255	4,823	5,530
Interest & Finance Charges	5,349	6,341	5,875	21,280	23,163
Depreciation	2,463	2,621	2,607	10,187	10,284
PBT before exceptional items	3,652	(2,111)	(3,099)	5,671	(6,058)
Exceptional Income/(Expense)	(3,857)	-	-	(3,857)	-
PBT	(205)	(2,111)	(3,099)	1,814	(6,058)
Тах	3,020	(552)	(383)	7,449	455
Profit after Tax (PAT)	(3,226)	(1,559)	(2,716)	(5,634)	(6,513)
Add: Share in Profit / (Loss) of JVs / Associates	921	(4,419)	2,846	(684)	(4,314)
PAT from Continuing Operations	(2,304)	(5,978)	130	(6,318)	(10,826)
Add: Profit / (Loss) from Discontinued Operations	3,092	195	(81)	2,844	(319)
Add: Other Comprehensive Income (OCI)	181	(919)	(489)	54	(1,107)
Total Comprehensive Income	968	(6,703)	(440)	(3,421)	(12,253)
Less: Minority Interest (MI)	2,095	741	970	2,103	2,570
Total Comprehensive Income (post MI)	(1,126)	(7,444)	(1,410)	(5,523)	(14,822)

## **Annexure C : Airports Sector (Consolidated)**



					INR mn
	Q4FY2017	Q3FY2018	Q4FY2018	FY2017	FY2018
Aero Revenue	12,333	4,121	4,287	46,480	25,108
Non Aero Revenue	5,127	6,871	7,309	22,546	27,356
CPD Rentals	546	428	555	1,828	1,874
Gross Revenue	18,006	11,421	12,151	70,854	54,338
Less: Revenue Share ^	7,077	3 <i>,</i> 575	3,755	26,810	18,144
Net Revenue	10,929	7,846	8,395	44,043	36,194
Operating Expenditure	1,278	3,812	4,205	13,059	15,887
EBITDA ^	9,651	4,033	4,190	30,984	20,307
EBITDA margin	88%	51%	50%	70%	56%
Other Income	1,871	1,825	740	3,362	4,138
Interest & Finance Charges	1,990	2,224	2,124	8,698	8,918
Depreciation	2,135	2,306	2,193	8,987	8,947
РВТ	7,396	1,329	613	16,661	6,580
Tax	3,358	(610)	(416)	7,305	(50)
Profit after Tax (PAT)	4,039	1,939	1,029	9,356	6,630
Add: Share in Profit / (Loss) of JVs / Associates	350	438	357	1,406	1,662
PAT (After share in JVs/Associates)	4,389	2,377	1,386	10,763	8,292

<sup>^</sup> Includes revenue share on 'Other Income' also; adjusting for it, Operational EBITDA would be INR 31,963mn for FY17 and INR 21,756mn for FY18

# **Annexure D : Delhi Airport (Standalone)**



					INR mn
Particulars	Q4FY2017	Q3FY2018	Q4FY2018	FY2017	FY2018
Aero Revenue	10,408	2,105	2,112	39,398	17,055
Non Aero Revenue	3,922	4,593	4,865	15,285	17,988
CPD Rentals	397	415	485	1,642	1,767
Gross Revenue	14,727	7,112	7,462	56,325	36,810
Less: Revenue Share ^	6,953	3,439	3,618	26,348	17,615
Net Revenue	7,774	3,674	3,844	29,977	19,195
Operating Expenditure	1,113	2,212	2,800	9,721	10,969
EBITDA ^	6,661	1,462	1,044	20,256	8,226
EBITDA margin	86%	40%	27%	68%	43%
Other Income	1,519	1,591	685	3,070	3,619
Interest & Finance Charges	1,297	1,623	1,447	5,273	5,792
Depreciation	1,502	1,632	1,583	6,380	6,459
Exceptional Income/(Expense) *	-	-	-	(408)	-
PBT	5,381	(202)	(1,301)	11,265	(406)
Tax	2,470	(478)	(622)	5,405	(788)
Profit after Tax (PAT)	2,911	276	(679)	5,860	383
Other Comprehensive Income (OCI)	421	(347)	1	(176)	128
Total Income (Including OCI)	3,332	(71)	(678)	5,684	511

<sup>\*</sup> Loan prepayment charges

<sup>^</sup> Includes revenue share on 'Other Income' also; adjusting for it, Operational EBITDA would be INR 21,195mn for FY17 and INR 9,638mn for FY18
Humility | Entrepreneurship | Teamwork and Relationships | Deliver the Promise | Learning and Inner Excellence | Social Responsibility | Respect for Individual

# **Annexure E : Hyderabad Airport (Standalone)**



					INR mn
	Q4FY2017	Q3FY2018	Q4FY2018	FY2017	FY2018
Aero Revenue	1,863	2,017	2,174	7,083	8,056
Non Aero Revenue	1,093	1,154	1,181	3,971	4,465
Gross Revenue	2,955	3,171	3,355	11,054	12,520
Less: Revenue Share ^	124	137	138	462	529
Net Revenue	2,831	3,035	3,218	10,592	11,991
Operating Expenditure	715	835	936	2,570	3,152
EBITDA ^	2,117	2,199	2,282	8,022	8,839
EBITDA margin	75%	72%	71%	76%	74%
Other Income	271	329	632	1,027	1,503
Interest & Finance Charges	476	443	574	2,011	1,983
Depreciation	491	496	486	2,038	1,984
Exceptional Income/(Expense)	858	-	-	858	-
PBT	2,278	1,590	1,854	5,857	6,375
Tax	385	(90)	17	1,510	348
Profit after Tax (PAT)	1,893	1,680	1,836	4,348	6,027
Other Comprehensive Income (OCI)	1	4	148	(5)	149
Total Income (Including OCI)	1,894	1,684	1,984	4,343	6,176

<sup>^</sup> Includes revenue share on 'Other Income' also; adjusting for it, Operational EBITDA would be INR 8,061mn for FY17 and INR 8,876mn for FY18

# **Annexure F: Energy Sector (Consolidated)**



					INR mn
	Q4FY2017	Q3FY2018	Q4FY2018	FY2017	FY2018
Gross Revenue	4,233	4,305	4,535	12,751	15,654
Operating Expenditure	4,162	4,250	4,551	13,488	15,767
EBITDA	72	56	(16)	(737)	(113)
EBITDA margin	2%	1%	0%	-6%	-1%
Other Income	675	213	(281)	1,028	150
Interest & Fin Charges	323	991	660	2,003	2,821
Depreciation	0	6	1	22	34
Exceptional Income/(Expense)	-	-	(3,857)	-	(3,857)
PBT	423	(729)	(4,815)	(1,735)	(6,675)
Taxes	(86)	67	(31)	(40)	329
Profit after Tax (PAT)	510	(796)	(4,784)	(1,694)	(7,004)
Add: Share in Profit / (Loss) of JVs / Associates	410	(4,862)	2,511	(2,261)	(5,953)
PAT (After share in JVs/Associates)	919	(5,658)	(2,273)	(3,955)	(12,957)

**Note**: Increase in net loss is primarily due to impairment/loss taken for Rajahmundry and Chhattisgarh project

# **Annexure G : Warora (Standalone)**



					INR mn
Particulars	Q4FY2017	Q3FY2018	Q4FY2018	FY2017	FY2018
Total Revenue	5,550	3,932	6,207	16,766	17,707
Fuel - Consumption	2,065	1,726	2,266	7,170	7,568
Other Expenses	506	958	808	2,423	2,980
EBITDA	2,979	1,249	3,134	7,173	7,159
EBITDA margin	54%	32%	50%	43%	40%
Other Income	203	11	26	400	180
Interest & Finance Charges	1,271	1,084	1,050	4,929	4,193
Depreciation	(62)	304	295	1,213	1,219
PBT	1,974	(128)	1,816	1,431	1,927
Taxes	(0)	(1)	(0)	1	(1)
PAT	1,974	(128)	1,816	1,430	1,927
Other Comprehensive Income (OCI)	0	1	1	(3)	1
Total Income (Including OCI)	1,974	(127)	1,817	1,427	1,929

Note: Financials are at 100% level

# **Annexure H : Kamalanga (Standalone)**



					INR mn
Particulars	Q4FY2017	Q3FY2018	Q4FY2018	FY2017	FY2018
Total Revenue	5,031	4,046	6,757	19,155	19,896
Fuel - Consumption	1,797	2,390	2,813	9,019	9,499
Other Expenses	1,440	712	907	3,769	3,137
EBITDA	1,794	943	3,038	6,368	7,260
EBITDA margin	36%	23%	45%	33%	36%
Other Income	241	108	83	556	745
Interest & Finance Charges	1,840	1,518	1,096	6,942	5,847
Depreciation	487	757	741	2,991	3,002
PBT	(293)	(1,222)	1,283	(3,009)	(843)
Taxes	1	(0)	(10)	(28)	(68)
PAT	(294)	(1,222)	1,293	(2,981)	(775)
Other Comprehensive Income (OCI)	(2)	0	(0)	(3)	(2)
Total Income (Including OCI)	(296)	(1,222)	1,293	(2,984)	(777)

Note: Financials are at 100% level

# Annexure I: PT GEMS (Indonesian Coal Mine)



					INR mn
Particulars	Q4FY2017	Q3FY2018	Q4FY2018	FY2017	FY2018
Production (mn tons)	2.6	4.1	5.5	9.5	15.6
Sales Volumes (mn tons)	2.7	4.1	6.4	11.0	17.1
Gross Revenue	7,251	12,060	19,834	26,064	50,170
Total Expenditure	5,141	9,405	15,426	20,534	38,069
EBITDA	2,110	2,656	4,408	5,530	12,101
EBITDA margin	29.1%	22.0%	22.2%	21.2%	24.1%
Interest & Finance Charges (net)	7	27	30	220	143
Depreciation	580	251	298	1,969	869
PBT	1,523	2,378	4,081	3,341	11,089
Taxes	361	633	1,302	968	3,155
PAT	1,162	1,746	2,779	2,373	7,934

Note: Financials are at 100% level; GMR owns 30% stake

# **Annexure J: Highways Sector (Consolidated)**



					INR mn
	Q4FY2017	Q3FY2018	Q4FY2018	FY2017	FY2018
Gross Revenue	1,511	1,476	1,524	5,659	5,897
Less: Revenue Share	237	241	258	819	971
Net Revenue	1,274	1,235	1,265	4,841	4,926
Operating Expenses	522	619	534	1,823	2,084
EBITDA	752	617	731	3,018	2,842
EBITDA margin	59%	50%	58%	62%	58%
Other Income	13	30	38	177	159
Interest & Finance Charges	1,225	1,157	1,354	4,008	4,675
Depreciation	175	174	313	614	816
Exceptional Income/(Expense)	(3,857)	-	3,857	(3,857)	3,857
PBT	(4,492)	(685)	2,959	(5,284)	1,366
Taxes	67	46	(58)	163	89
Profit after Tax (PAT)	(4,559)	(731)	3,017	(5,446)	1,277